

DAGGETT

COMMUNITY ACTION GUIDE



SAN BERNARDINO
COUNTY

COUNTYWIDE PLAN

Daggett Community Action Guide



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Introduction

Daggett is a community built on a rich history that it is working hard to preserve. The community strives to maintain a safe community and improve its overall cleanliness and beauty. It is located on Route 66 and well-positioned to take advantage of local and Route 66 tourism. The community sees opportunity in preserving and celebrating its historical sites and museum, increasing local and regional events to draw visitors to Daggett, and continue to improve its aesthetic appeal through property cleanup and improving and preserving deteriorating structures.

In 2017, the community embarked on a planning process to develop a community plan. A public workshop was held on January 24, 2017. This workshop was a combination of two workshops, the first, postponed due to local scheduling conflicts. This workshop, open to any Daggett resident, business, or property owner addressed strengths and weaknesses of the community, the community’s values, and what Daggett aspires to be in the future. Workshop participants brainstormed areas of focus and actions to help the community move forward to achieve its aspirations.

This Community Action Guide is a framework of actions identified by the community and supports implementation of the actions by the community.

Strengths and Opportunities

Community workshops were conducted in each community as part of the engagement process. In addition, input was gathered through the Countywide Plan website. As part of the process, participants defined the strengths of and opportunities for their community. The word cloud below was created using the input provided during the Strengths, Opportunities, Values and Aspirations exercises and served as part of the base information utilized to develop the Focus and Action Statements of the Community Action Guide. The word cloud quickly informed participants of key issues and focus areas that could be addressed in the guide. The more a word or phrase was articulated, the larger the word appears in the cloud. The full results of the strengths, weaknesses, opportunities and threats gathered as a part of the engagement process is found in the Community Profile located in the Appendix.



Where are the Goals, Policies, and Land Use Map for My Community?

Goals, Policies and Land Use Map will be adopted as part of the County Policy Plan. The content of the Community Action Guide focuses on those actions identified by the community that the community is willing to take to make desired changes to their community. The County Policy Plan and the Community Action Guide will be web-based, with adoption of the Countywide Plan in 2019.

Relationship of the Community Action Guide to the Countywide Plan

In 2010, the San Bernardino County Board of Supervisors set out to establish a vision for the future of the county as a whole, and subsequently adopted a Countywide Vision in 2011 after two years of input from the community and the county's 24 cities and towns. Following the adoption of the Countywide Vision, which calls for the creation of a "complete county", the Board adopted the County paradigm and job statements in 2012.

In 2015, the County of San Bernardino launched an effort to go further than any county or city has ever gone with a general plan by creating a web-based comprehensive "complete county" plan. General plans are almost always strictly rule books for guiding development and growth. The County's General Plan update, last updated in 2007, goes well beyond a traditional general plan to become a comprehensive Countywide Plan that complements and informs the Countywide Vision by taking into account all services—not just land-use planning—provided by County Government, and the unique values and priorities of each unincorporated community.

The Countywide Plan serves as a guide for County decision-making, financial planning, and communications. Its web-based format provides a wealth of easily accessible data on how the County operates, and allow independent research using County data and information.

The Countywide Plan includes:

- A County Policy Plan, which serves in part as the County's General Plan for the unincorporated areas and also provides guidance for regional county services. The Policy Plan establishes goals and policies for the entire county as well as specific sub regions and communities.
- A County Business Plan, which contains governance policies and operational metrics that outline the County's approach to providing municipal and regional services.
- A Regional Issues Forum, which is an online resource for sharing information and resources related to issues confronting the entire county.
- A Community Plans Continuum of 35 Community Action Guides, which articulates what is important to each Community; sets out an Action Plan based on community input, and for the most part, would be implemented by the community; and provides a Community Profile. Links will also be provided for maps, goals, and policies in the Countywide Plan.

The Draft Community Action Guide for Public Review

The final format of the Community Action Guide will be web-based and provided online. This printed version of the Draft Community Action Guide is provided as a courtesy for simplifying community review, but may not be

available once the online version of the guide is finalized. A draft version of the web-based Community Action Guide can be found at www.countywideplan.com/cp. This printed version includes the information provided on the website under each tab except for the information included under the “Maps and Links” tab. A separate Community Profile can be printed from the website.

This Draft Community Action Guide was created by the community members who attended workshops, provided comments online or sent in written comments. It is written in the words of those participating in the public engagement process. Therefore, the Community Action Guide retains the voice and future image of the community presented by the community members participating in the public engagement process. However, the implementation of each Action Statement is an opportunity for additional discussion by community members and modification of the statement and action steps may be made by the community and Action Teams.

How to Use This Community Action Guide

Overall, the Community Action Guides are a framework for communities to create the future character and independent identity, as identified in the workshops as community values and aspirations through completion of community actions. As stated at the community workshops, these Community Action Guides are focused on community self-reliance, grass-roots action, and local implementation. Goals, policies, land use, and infrastructure decisions are addressed in the Policy Plan of the Countywide Plan. The County Development Code will still regulate zoning and land development.

The Community Action Guide is organized into three sections – the community’s Values, Aspirations, and Plan Framework. The Community Action Guide outlines clear Values, Aspirations, Focus Statements and Action Statements identified by the community at community workshops or online surveys. An appendix has a Community Profile with a summary of the social, cultural, economic and historic dimensions of the community as well as the communities input on strengths, weaknesses, opportunities and threats.

Values – Those shared assets, principles, and in the judgment of the community, what is important to the lives of its residents and businesses (Identified in Workshop #1 and reviewed and finalized in Workshop #2).

Aspirations – A written narrative illustrating the community’s desired look and function once the Community Action Guide is fully implemented. This is a long-term view of 10 to 20 years. They are written as if the community’s desired changes have already occurred (identified in Workshop #1 and reviewed and finalized in Workshop #2).

Plan Framework – Outlines clear Focus Statements and Action Statements identified by the community.

- The Focus Statement provides general direction toward realizing the community’s aspirations and helps organize the plan (Identified and finalized in Workshop #2).
- The Action Statement is a measurable statement providing critical information on the program, initiative, or project to complete (Identified and finalized in Workshop #2).

Through the identification of Focus Statements and Action Statements, the community can work toward creating Action Plans and eventually implementing the Community Action Guide.

How to Implement the Community Action Guide

Community's Next Steps

The Community Action Guide identifies the Focus Statements and Action Statements. The Community may want to meet to identify the top three to five priority Action Statements to work on first. Some of these may be those actions that the community believes could be completed quickly and easily. Completion of one Action Statement will provide the community and local groups with the motivation to move forward with another Action Statement.

Once an Action Statement is selected for implementation, the community identifies a Champion for that Action Statement to initiate activities, identify those responsible for carrying out action steps, identify and secure resources that will be required, and develop a timeline. The champion is not responsible for completing the action, but serves to facilitate and guide the Action Team.

To initiate Action Statements in the community, the Champion should gather community volunteers, groups and organizations to develop Action Plans and identify the specific steps required to accomplish the Action Statement. Volunteers (e.g., individuals, businesses, property owners, etc.), community groups (e.g., chamber of commerce, non-profits, etc.) and organizations (e.g., scouts, community service districts, churches, schools, etc.) can change for each Action Plan or some groups could work on more than one related Action Plans.

Creating an Action Plan helps better prepare the community by identifying the steps to be accomplished, the resources needed, and who will be responsible for each action step. Some action steps may require guidance by a County department, but the community must take the lead in moving the action forward, scheduling meetings, or requesting information from specific County departments.

The Action Plans should be used to guide community actions and should not be “set in stone”. Each Action Plan is a general set of tasks that can be modified if necessary. If needed, the community can find alternatives and make changes as they progress.

How to Create an Action Plan

Appendix B contains the Action Plan template that can be used to create the Action Plan. You may request a Word version of the document from CommunityPlans@lus.sbcounty.gov. The community should first identify a champion for the Action Statement. The action champion can be an individual or organization that will help oversee the execution of the Action Plan and ensure steps are completed. It is important to note that the champion is not responsible for carrying out each action step, but is responsible for coordinating communications and ensuring the steps are completed.

After the champion is identified, the community or group can develop action steps. The focus should be on what action steps will occur, who will carry out each action step, when it will take place, and an approximate duration. Again, these are guidelines, and may change, but this planning helps identify resources needed, people or



organizations that must be engaged or will lead each action step, and manage expectations on how long it will take to implement each Action Statement.

After completing the action steps, resources should be identified. Resources may include governmental agencies needed to help carry out the action, community and external funding sources, and potential assistance from other communities who implemented similar programs.

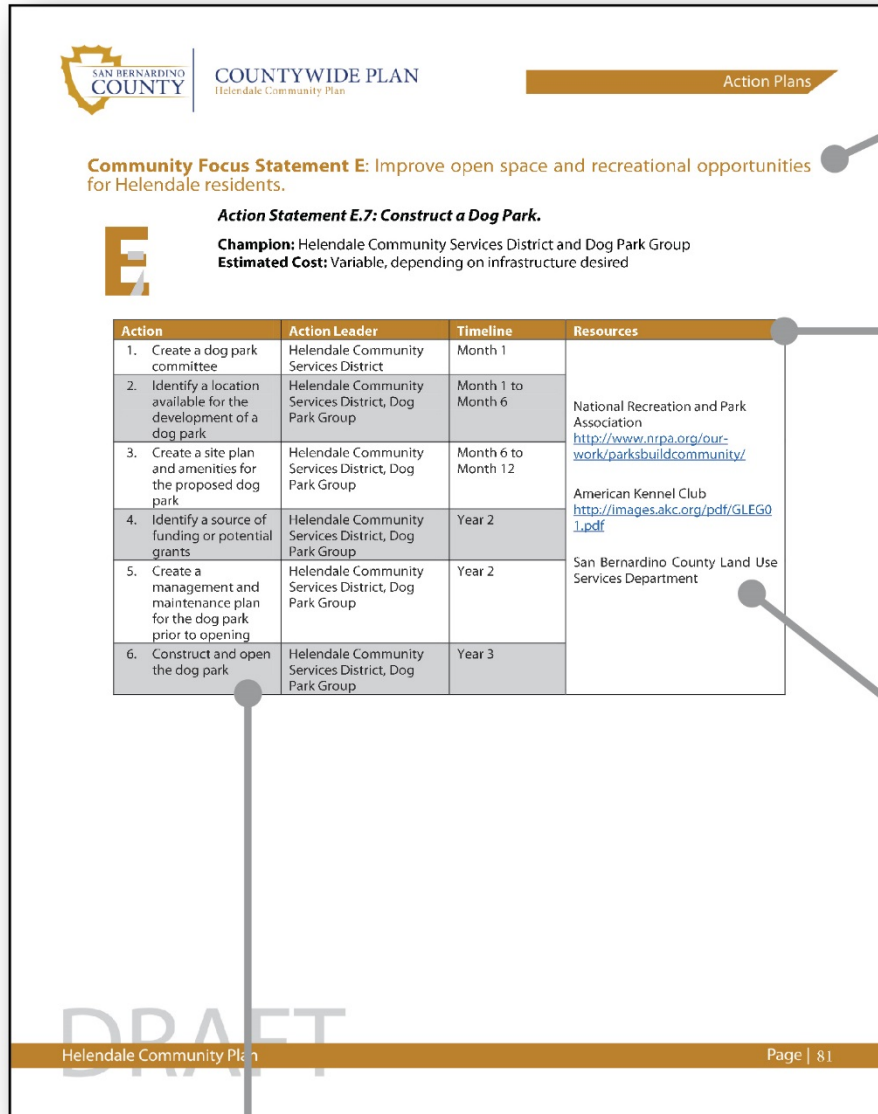
Reviewing a Detailed or Framework Plan can assist in providing examples of Action Plans and may have similar actions that can be used or modified to meet identified Foundation Plan actions. In addition, the San Bernardino County Land Use Services Planning Division is preparing a Community Development Toolkit with tools on several topics to help local groups make positive changes in their community. When complete, the Community Development Toolkit will be available at www.countywideplan.com. Other resources and contacts will be provided on the same website.

Placing your Action Plan in the Community Action Guide

Any modifications of the Community Action Guide or Action Plans can be sent to San Bernardino County Land Use Services Planning Division for future updates to your Community Action Guide. The County will provide information on specific contacts for Community Planning assistance. It will be the responsibility of the community to provide requested updates and modifications to the County.

The following page is an example of an Action Plan from the Helendale Community Action Guide.

Each Action Statement Champion and Action Team should review and refine the Action Statement and Action Steps before moving forward.



SAN BERNARDINO COUNTY COUNTYWIDE PLAN
Helendale Community Plan

Community Focus Statement E: Improve open space and recreational opportunities for Helendale residents.

Action Statement E.7: Construct a Dog Park.
Champion: Helendale Community Services District and Dog Park Group
Estimated Cost: Variable, depending on infrastructure desired

Action	Action Leader	Timeline	Resources
1. Create a dog park committee	Helendale Community Services District	Month 1	
2. Identify a location available for the development of a dog park	Helendale Community Services District, Dog Park Group	Month 1 to Month 6	National Recreation and Park Association http://www.nrpa.org/our-work/parksbuildcommunity/
3. Create a site plan and amenities for the proposed dog park	Helendale Community Services District, Dog Park Group	Month 6 to Month 12	American Kennel Club http://images.akc.org/pdf/GLEG01.pdf
4. Identify a source of funding or potential grants	Helendale Community Services District, Dog Park Group	Year 2	
5. Create a management and maintenance plan for the dog park prior to opening	Helendale Community Services District, Dog Park Group	Year 2	San Bernardino County Land Use Services Department
6. Construct and open the dog park	Helendale Community Services District, Dog Park Group	Year 3	

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The Action Statement is a measurable component used to accomplish the overall focus statement.

The Action Plan should be created by the community prior to implementation, including the addition of people and organizations involved.

Resources including stakeholders, human resources, and capital that may be required or provide assistance to implement the action statement.

Steps to implement the Action Statement, along with potential leaders for each step and a timeline of when it should occur in the process.

Values Statement

The Values are those shared assets, principles, standards, mores, and in the judgment of the community, what is important in the lives of its residents and businesses. A community's values are an important consideration in shaping its aspirations, focus and actions.

As a community we value:

Community Pride and History. The community takes pride in its people and its heritage. Daggett values its heritage and works to remember, preserve and document its historical roots as it looks to the future.

Quality Education. The community values the local school system and the quality education that it provides its youth.

Hardworking Residents. The community values its hard-working and down to earth residents. They value each other and the contributions that they each make to their community.

Military Heritage. Daggett understands its relationship with the military and values the jobs and service that the military provides to the community.

Aspirations Statement

The Aspirations Statement is a written narrative illustrating how the community desired look and function once the Community Focus Statements and Action Statements are accomplished. This is a long term view of 10 to 20 years. The Aspirations Statement serves as a foundation for developing Community Focus Statements and Action Statements.

In the Daggett Community, we aspire to have:

A Clean and Close-knit Community

As a community we have improved the beauty of Daggett through regular clean-up days and improved infrastructure. We provide free trash pick-up days where community members volunteer to clean up litter, illegal dumping and assist neighbors with their individual properties. We have expanded our local community festivals and celebrations in an effort to bring our neighbors and families together for fun activities. Our new library now serves as a center within the community providing our youth and citizens with access to vital learning materials and information. The library also hosts a new computer lab which helps connect our community with the outside world and provide vital internet access.

An Economy Built on our Historic Past

Preserving and celebrating the history of Daggett was central to our community's growth efforts. Our re-invigorated Daggett Historical Museum serves as a local tourist destination, provides education about Daggett's past, and information to local tourists to learn about Daggett's rich heritage and local sites. Our new tourism map gives visitors a self-guided tour of a well-inventoried collection of historical sites and natural features. We have organized a new Daggett Festival in conjunction with local and regional partners that celebrates our history and provides recreation, programs and shows to attract a wide audience to come and experience Daggett on an annual basis. The Stone Motels façade was preserved, restored and now serves as a restaurant and stopping point for Daggett, Calico and Route 66 tourists. The increased tourism and visitors has led to a resurgence in local retail to benefit visitors and citizens alike.



Plan Framework

Community Focus Statement A: Clean up Daggett.

A

Action Statement A.1: Provide free community trash pickup day(s) that include dumpsters placed within the community.

Action Statement A.2: Identify volunteer groups to participate in clean up events.

Action Statement A.3: Establish a permanent dump site.

Action Statement A.4: Promote community recognition to support cleanup efforts.

Community Focus Statement B: Preserve and protect historic sites.

B

Action Statement B.1: Identify and mark community historic sites and rebuild landmarks.

Action Statement B.2: Identify volunteers to assist in protecting historic sites.

Action Statement B.3: Identify funding sources through grants, donations or other fundraising.

Action Statement B.4: Coordinate historical research and historical photographs.

Action Statement B.5: Establish a community research room for preserving community history.

Action Statement B.6: Host events to teach community history, with a community historian or research library.

Action Statement B.7: Preserve the Stone Hotel for new uses such as a restaurant.

Action Statement B.8: Coordinate with other organizations to promote/preserve historic resources.

Community Focus Statement C: Provide more community activities.

C

Action Statement C.1: Construct a community library and computer center.

Action Statement C.2: Develop more community activities such as music concerts, art exhibitions, cultural events, and outdoor recreation programs.

Action Statement C.3: Partner with the BLM to showcase natural resources and wildlife in the area.

Action Statement C.4: Re-establish Pioneer Days.

Action Statement C.5: Coordinate community events with sponsors (e.g., BLM, Death Valley 49'ers, etc.).

Community Focus Statement D: Become a tourist destination and improve the community tax base.

D

Action Statement D.1: Construct and open a Daggett Museum and Information Center.

Action Statement D.2: Identify and inventory community historic sites.

Action Statement D.3: Establish a tourist marketing program with a special emphasis on eco-tourism.

Action Statement D.4: Construct public restrooms in the community to accommodate local visitors.

Action Statement D.5: Design and distribute tourist maps of historic sites.

Action Statement D.6: Partner with the County on land use development in the community to ensure flexibility in development types and uses.

Action Statement D.7: Construct a replica of the historic depot and promote “Daggett the Railroad Town” to retain historic gateway to transcontinental railroad.

Action Statement D.8: Encourage new commercial and retail development.

Community Focus Statement E: Improve infrastructure.

E

Action Statement E.1: Identify community parking and circulation improvements.

Action Statement E.2: Investigate water system improvements for the community.

Action Statement E.3: Construct wayfinding signage to direct visitors to important community sites and amenities.

Action Statement E.4: Improve abandoned infrastructure to make safe for reuse.

Action Statement E.5: Identify and mark named roads in the community.

Action Statement E.6: Improve the visibility of on-road Route 66 signs.



APPENDIX A

Daggett Community Profile

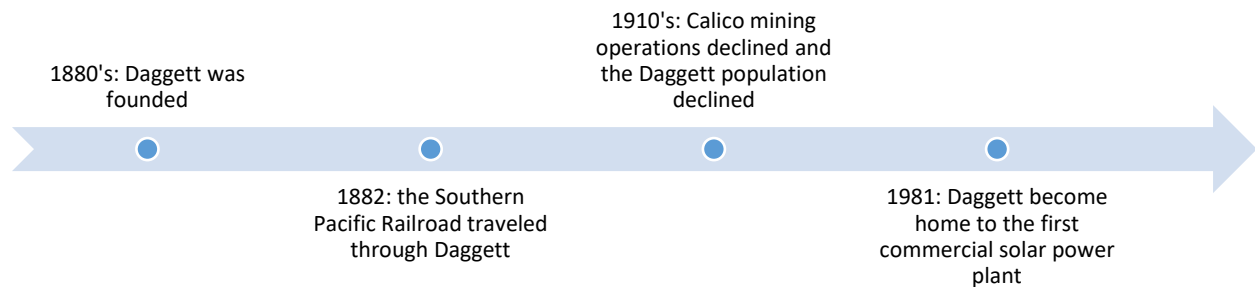
Daggett, San Bernardino County

Community Profile

Overview

The community profile is a summary of the social, cultural, economic, and historic dimensions of the community. It is a gathering of objective data collected through secondary sources meant to inform and help facilitate discussion during the community meetings. The profile, together with future studies and information gathered from residents during the community meetings, will highlight essential facets and “tell the story” of the Daggett Community.

History



Daggett was founded in the 1880's, after the discovery of silver in the Calico mines to the north. In 1882, the Southern Pacific Railroad with the Atlantic & Pacific Railroad traveled through the community, naming it after John Daggett, the Lieutenant Governor of California. There were preliminary plans to make Daggett the central rail station area, but due to the silver mining making land prices increase, the main rail station was established in Barstow. In 1903, the San Pedro, Los Angeles & Salt Lake Railroad (later Union Pacific Railroad) also passed through Daggett, on route from Las Vegas to Los Angeles. Daggett is home to the first commercial solar power plants, SEGS I (built in 1984) and SEGS II (built in 1985). A unique solar thermal energy plant, Solar One, was operational in Daggett from 1982 to 1986. The facility was upgraded in 1995 as part of the Solar Two project, and was decommissioned in 1999.

Source(s): Wikipedia

Location & Geography

Daggett is located in central San Bernardino County. The geography is fairly flat and amongst several smaller mountain areas. The community is directly adjacent to Newberry Springs and the Mojave River, as well as east of Barstow.

Source(s): Google Maps, ESRI

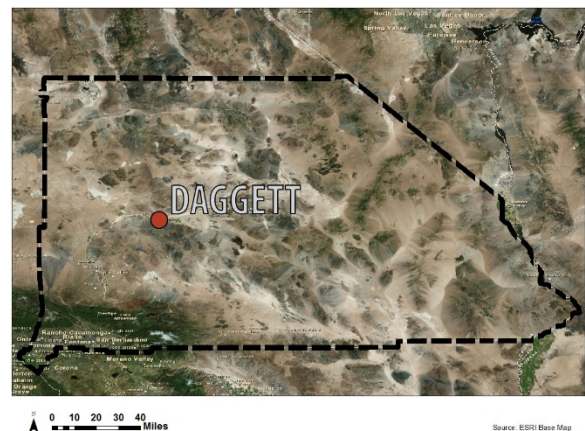


Figure 1: Daggett Area Map

Source(s): ESRI, San Bernardino County LUS

Key Census Data

Category	Daggett		San Bernardino County		California		United States	
	Number	% of Total	Number	% of Total	Number	% of Total	Number	% of Total
Population								
Total Population	492		2,078,586		38,066,920		314,107,084	
2020 Population Forecast	501(+1.0%)		2,227,066 (+7.1%)		40,619,346 (+6.7%)		334,503,000 (+6.5%)	
Total Households	207		607,604		12,617,280		116,211,092	
Average Household Size	2.3		3.3		2.9		2.6	
Median Age	45.1		32.2		35.6		37.4	
Education								
High School Diploma	N/A	N/A	330,613	26.3%	5,153,257	20.7%	58,440,600	27.9%
Education Past High School	N/A	N/A	417,953	33.3%	7,400,714	29.8%	60,821,634	29.1%
Bachelor Degree or Higher	N/A	N/A	336,315	26.8%	7,708,909	31.0%	61,206,147	29.3%
Housing								
Total Dwelling Units	291	n/a	703,737	n/a	13,781,929	n/a	132,741,033	n/a
Homeowner Occupied Units	117	40.2%	370,032	52.6%	6,908,925	50.1%	74,787,460	56.3%
Renter Occupied Units	89	30.6%	237,572	33.8%	5,708,355	41.4%	41,423,632	32.2%
Vacancy*	84	28.9%	96,133	13.7%	1,164,649	8.5%	16,529,941	12.5%
Median Year Structure Built	N/A	N/A	1976	n/a	1974	n/a	1976	n/a
Income								
Median Household Income	\$27,971	n/a	\$54,100	n/a	\$61,489	n/a	\$53,482	n/a
Persons Below Poverty Level	N/A	N/A	199,451	12.7%	3,354,518	11.2%	26,235,361	10.6%
Employed	N/A	N/A	812,707	86.1%	16,890,442	89.0%	143,435,233	90.2%
Unemployed	N/A	N/A	131,293	13.9%	2,084,564	12.3%	14,504,781	9.2%
Note: N/A indicates that the data is not available; n/a indicates that the category is not applicable								
*This figure may include seasonal households								

Table 1: Key Census Data

Sources: 2014 American Community Survey 5-Year Estimates and ESRI

Community Structure (Physical Characteristics)

The Daggett community consists primarily of single-family residential dwellings on lots with minimum sizes ranging from 10,000 square feet to 5 acres. The major roadways in the community are Interstate 40 (I-40), National Trails Hwy, and Daggett-Yermo Rd. I-40 is a large 4-lane freeway. The WalkScore (walkscore.com) for the community indicates that all errands need to be completed by car. *Source(s): Google Earth, County of San Bernardino Zoning Map, Fehr & Peers, San Bernardino Countywide Plan Transportation Existing Conditions Report, January 2016, www.walkscore.com*

Quality of Life Concerns

Common issues noted within the community include:

- Junk/Trash
- Community Services District

Source(s): San Bernardino County Code Enforcement

Community Amenities

Parks and Trails

- Daggett Wash Trail

Schools

- Calico High School
- Daggett Middle School

Fire Protection

- Daggett Volunteer Fire Department
- San Bernardino County Fire Department- Paid Call Firefighter (PCF) Station #56 and #52. Response Times: #56: 28 minutes if staffed; #52: 22 minutes if staffed.

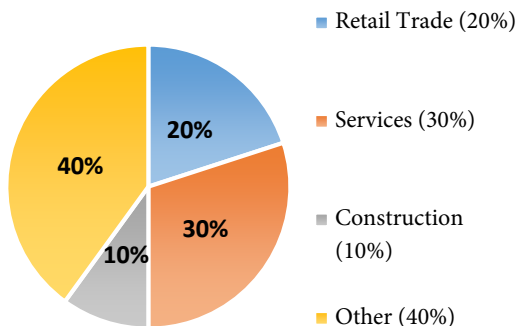
Police

- San Bernardino County Sheriff's Department – Barstow Sheriff's Station

Source(s): Daggett CSD < Google Maps; San Bernardino County Sheriff's Department; San Bernardino County Fire Department;

Retail Services

The community includes a variety of business types. The most common are construction, retail trade, and services.



Public Health

Chronic Disease: Due to the size of the Daggett community, there is insufficient data available to determine the rates of chronic disease hospitalization and emergency room visits.

Source: Healthy San Bernardino County

Air Quality: Table 2 below shows the air quality near Daggett, measured at the Barstow monitoring site, in terms of the number of days that area exceeded the federal standards for pollutants (exceedance days). The table shows that the

Figure 2: Business Types in Helendale

Community Groups

- **Daggett Historical Society**
 - Museum Address: 33703 Second Street, PO Box 105, Daggett CA
 - (760) 254-2629
 - <http://mojavedesert.net/daggett/>
- **Siloam Health Mission**
 - PO Box 255, Daggett, CA 92327
 - <http://www.nonprofitfacts.com/CA/Siloam-Health-Mission.html>

Community Events

The following community events are not located in Daggett, but in Barstow which is approximately 9.6 miles away.

- **Chamber Breakfast Mixer.** 3rd Tuesday of the Month 7:30am – 9am (Ramada Inn)
- **Art Club.** Every Saturday 11AM – 1PM. (Desert Discovery Center)
- **Full list of Annual events:** <http://www.barstowca.org/visitors/recreation-annual-events>

Source(s): Barstow Chamber of Commerce; City of Barstow Website

monitoring site near Daggett had fewer exceedance days for each pollutant than that of the overall Mojave Air Basin, in which Daggett is located.

Air pollution is one of the contributing factors linked to the development of chronic diseases such as stroke, heart disease, lung cancer, and respiratory diseases. By reducing levels of ambient pollution (outdoor air pollution), communities can lessen the impact that it has on resident’s health.

Source(s): California Air Resources Board

	Barstow Monitoring Site			Mojave Air Basin		
	2012	2013	2014	2012	2013	2014
Ozone Federal 8-hour standard	15	10	17	81	66	86
Course Particulate Matter (PM ₁₀) Federal 24-hour standard	0	0	1	1	1	1
Fine Particulate Matter (PM _{2.5}) Federal 24-hour standard	*	*	*	2	6	2

Table 2: Air Quality Exceedance Days

Source: California Air Resources Board

** Indicates insufficient data*

Modified Food Index: The Modified Food Index maps the availability of healthy food in a census tract. The lower the score, the less available healthy options are in the area.

The entire community area of Daggett ranks within the two lowest categories for food access, meaning that there are access to 15 or less healthy food outlets within that area. Lower scores indicate that these areas contain many convenience stores and fast food restaurants compared to the number of healthy food markets.

Source(s): Modified Retail Food Environment Index Score Map

Community Engagement Summary

As a part of the Community Plans Continuum process, community members from Daggett were invited to participate in two community workshops. The first workshop, titled “What We Value”, took place on December 1st, 2016 from 6:00 – 8:30pm at the Yermo Community Services District. This workshop was attended by 0 community members. Workshop participants performed a SWOT analysis to identify strengths, weaknesses, opportunities, and threats within the community. Following that exercise, participants used that information to share what they valued about the community (Values) and what they want to see the community become in the future (Aspirations). Lastly, workshop participants worked on forming the draft focus and action statements that form the backbone of the community plan.

The second workshop, titled “Our Roadmap to Making it Happen”, took place on January 24th, 2017 from 6:00 – 8:30pm at the Daggett Community Services District. This workshop was attended by 12 community members. The purpose of this workshop was to continue to develop the draft focus and action statements created in workshop #1. The project team provided word for word summaries of the SWOT and Values and Aspirations exercises to use during the goal setting process. The workshop was primarily used to help prioritize the focus statements developed in the previous workshop while also identifying possible champions for each effort.

Information was also made available on project websites made specifically for each community. This information included:

*Daggett, San Bernardino
Community Profile*

- Background materials on the project
- Materials developed for each workshop
- Summaries of the information collected from past workshops
- Surveys developed to follow the process of each meeting and allow for further input

Community Identified Issues

SWOT Analysis

This section contains the results of the SWOT analysis conducted during the first workshop. A SWOT exercise stands for strengths, weaknesses, opportunities, and threats and is used to help gain insight into the community through local knowledge. In the first part, participants identify their communities' biggest strengths, such as community assets like a library or community center, along with their biggest weaknesses, which could be a lack of open space or high rates of internal crime. Next, workshop participants looked at opportunities that the community could take advantage of as part of the community plans process. This builds off of what was identified in the strengths and weaknesses portion. Lastly, participants identify external threats to the community. These are generally concerns that are outside of the control of community members, such as natural disasters or changes in economic conditions. This information was then compiled and used throughout the rest of the community plans process to inform the values and aspirations exercises conducted at workshop #1, as well as the focus and actions statements.

Strengths

- Small Community
- Parks
- Cemetery, historical/pioneer
- Major historical/history areas
- Churches and history
- Historical information everywhere
- Great school district SUUSD
- Major water supplier
- Summer sack lunch program
- Community food bank
- Clean up and preservation of Daggett historical areas (Stone hotel, Thistle Stone, Desert Market, old wooden homes from Calico, Daggett ditch, Trinity church, other church)
- Volunteer fire department
- Chamber of commerce
- Good CSD Board members
- Unmarked historical roads, Ord Mt. Road and adjacent road
- Try to involve community in events (movie nights, clothes drives, pancake breakfast, turkey dinners)
- Adopt a Highway – clean up 2 miles on each side of the highway

- Annual Easter egg hunt
- Trick or treat program
- Christmas toy give away – fire department
- Christmas tree lighting – fire department

Weaknesses

- Lack of activities for teenagers/kids
- Keep teenagers, students busy
- Fix and repair old deteriorating buildings, rest of which come from Calico and need to be preserved
- Trask/junk S.O.
- Fix the Stone Hotel, need \$
- Bigger park
- Park equipment
- Money, funding, economic development opportunities
- Grants and funding

Opportunities

- Take advantage of grants
- Historic preservation
- Turn into destination, central location, blacksmith, Route 66, museum, 20 mile team, mill site, Fouts Garage, Stone Hotel, irrigation trench, borate drying ponds, Calico Ghost town

- Info center – network consisting of activities, multi-purpose, cover history, brochures for visitors and interactive opportunities for Daggett.
- Restaurant
- Route 66 tourism
- Lots of old buildings from Calico
- Home of a lot of history, Borax, 20 mule team
- Cooperation from LUS and planning
- Daggett information center
- Home based businesses and businesses in historic structures without bureaucracy
- Interpretative center with interactive activities – history, better org
- We must act before history is lost

- Calico, town and mountains

Threats

- Capitalize on existing historic resources
- County process (permits, conditions, red tape)
- Garbage, trash dumping on landscape and natural resources
- Code enforcement/County bureaucracy, car registrations
- Safety of mines
- Code enforcement & Sherriff
- Want to get away from the regulations
- Shorten time process for implementation-interest from County?



APPENDIX B

Action Plan Template



Community Focus Statement:

Action Statement:

Champion:

Estimated Cost:

Action	Action Leader	Timeline	Resources
1.			
2.			
3.			
4.			
5.			