

LYTLE CREEK

COMMUNITY ACTION GUIDE

DRAFT

This printed version of the Draft Community Action Guide is provided as a courtesy for simplifying community review. A draft version of the web-based Community Action Guide can be found at www.countywideplan.com/cp.



COUNTYWIDE PLAN

Lytle Creek Community Action Guide

May 2019



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Introduction

Lytle Creek is a quaint residential community and outdoor recreational area situated at the eastern end of the San Gabriel Mountains. Locals value living in a rural small town surrounded by thousands of acres of open space. Neighbors have strong ties and care for one another. Building on their community spirit, residents are driven to secure local water resources, increase safety, and protect the natural and recreational environment. To facilitate such improvements, residents aspire to be an informed and connected community.

In 2016, the community embarked on a planning process to develop a new community plan. Two public workshops were held on September 12 and November 7, 2016. These workshops, open to any Lytle Creek resident, business, or property owner addressed strengths and weaknesses of the community, the community’s values, and what Lytle Creek aspires to be in the future. Workshop participants brainstormed areas of focus and actions to help the community move forward to achieve its aspirations.

This Community Action Guide is a framework of actions identified by the community and supports implementation of the actions by the community. The goals and policies from the previous Community Plan were used to inform the guide and the Policy Plan portion of the Countywide Plan.

Strengths and Opportunities

Community workshops were conducted in each community as part of the engagement process. In addition, input was gathered through the Countywide Plan website. As part of the process, participants defined the strengths of and opportunities for their community. The word cloud below was created using the input provided during the Strengths, Opportunities, Values and Aspirations exercises and served as part of the base information utilized to develop the Focus and Action Statements of the Community Action Guide. The word cloud quickly informed participants of key issues and focus areas that could be addressed in the guide. The more a word or phrase was articulated, the larger the word appears in the cloud. The full results of the strengths, weaknesses, opportunities and threats gathered as a part of the engagement process is found in the Community Profile located in the Appendix.





Where Did the Goals, Policies, and Land Use Map for My Community's Plan Go?

The Community Plan content was used in the development of the Community Action Guide and Policy Plan of the Countywide Plan. Goals and policies from the existing community plan were considered for inclusion in the County Policy Plan, a component of the Countywide Plan. The Land Use Map will be adopted as part of the County Policy Plan. The content of the Community Action Guide focuses on those actions identified by the community that the community is willing to take to make desired changes to their community. The County Policy Plan and the Community Action Guide will be web-based, with adoption of the Countywide Plan in 2019.

Relationship of the Community Action Guide to the Countywide Plan

In 2010, the San Bernardino County Board of Supervisors set out to establish a vision for the future of the county as a whole, and subsequently adopted a Countywide Vision in 2011 after two years of input from the community and the county's 24 cities and towns. Following the adoption of the Countywide Vision, which calls for the creation of a "complete county", the Board adopted the County paradigm and job statements in 2012.

In 2015, the County of San Bernardino launched an effort to go further than any county or city has ever gone with a general plan by creating a web-based comprehensive "complete county" plan. General plans are almost always strictly rule books for guiding development and growth. The County's General Plan update, last updated in 2007, goes well beyond a traditional general plan to become a comprehensive Countywide Plan that complements and informs the Countywide Vision by taking into account all services—not just land-use planning—provided by County Government, and the unique values and priorities of each unincorporated community.

The Countywide Plan serves as a guide for County decision-making, financial planning, and communications. Its web-based format provides a wealth of easily accessible data on how the County operates, and allows independent research using County data and information.

The Countywide Plan includes:

- A County Policy Plan, which serves in part as the County's General Plan for the unincorporated areas and also provides guidance for regional county services. The Policy Plan establishes goals and policies for the entire county as well as specific subregions and communities.
- A County Business Plan, which contains governance policies and operational metrics that outline the County's approach to providing municipal and regional services.
- A Regional Issues Forum, which is an online resource for sharing information and resources related to issues confronting the entire county.
- A Community Plans Continuum of 35 Community Action Guides, which articulates what is important to each Community; sets out an Action Plan based on community input, and for the most part, would be implemented by the community; and provides a Community Profile. Links will also be provided for maps, goals, and policies in the Countywide Plan.

The Draft Community Action Guide for Public Review

The final format of the Community Action Guide will be web-based and provided online. This printed version of the Draft Community Action Guide is provided as a courtesy for simplifying community review, but may not be available once the online version of the guide is finalized. A draft version of the web-based Community Action Guide can be found at www.countywideplan.com/cp. This printed version includes the information provided on the website under each tab except for the information included under the “Maps and Links” tab. A separate Community Profile can be printed from the website.

This Draft Community Action Guide was created by the community members who attended workshops, provided comments online or sent in written comments. It is written in the words of those participating in the public engagement process. Therefore, the Community Action Guide retains the voice and future image of the community presented by the community members participating in the public engagement process. However, the implementation of each Action Statement is an opportunity for additional discussion by community members and modification of the statement and action steps may be made by the community and Action Teams.

How to Use This Community Action Guide

The Community Action Guides are a framework for communities to create their future character and independent identity, as identified by the workshop attendees or online participants. As stated at the community workshops, these Community Action Guides are focused on community self-reliance, grass-roots action, and local implementation.

The Community Action Guide is organized into three sections – the community’s Values, Aspirations, and Focus Statements/Action Statements. The Community Action Guide outlines clear Values, Aspirations, Focus Statements and Action Statements identified by the community at community workshops or online surveys. An appendix has a Community Profile with a summary of the social, cultural, economic and historic dimensions of the community as well as the communities input on strengths, weaknesses, opportunities and threats.

Values – Those shared assets, principles, and in the judgment of the community, what is important to the lives of its residents and businesses (Identified in Workshop #1 and reviewed and finalized in Workshop #2).

Aspirations – A written narrative illustrating the community’s desired look and function once the Community Action Guide is fully implemented. This is a long-term view of 10 to 20 years. They are written as if the community’s desired changes have already occurred (identified in Workshop #1 and reviewed and finalized in Workshop #2).

Plan Framework – Outlines clear Focus Statements and Action Statements identified by the community.

- The Focus Statement provides general direction toward realizing the community’s aspirations and helps organize the plan (Identified and finalized in Workshop #2).
- The Action Statement is a measurable statement providing critical information on the program, initiative, or project to complete (Identified and finalized in Workshop #2).



Through the identification of Focus Statements and Action Statements, the community can work toward creating Action Plans and eventually implementing the Community Action Guide.

How to Implement the Community Action Guide

Community's Next Steps

The Community Action Guide identifies the Focus Statements and Action Statements. The Community may want to meet to identify the top three to five priority Action Statements to work on first. Some of these may be those actions that the community believes could be completed quickly and easily. Completion of one Action Statement will provide the community and local groups with the motivation to move forward with another Action Statement.

Once an Action Statement is selected for implementation, the community identifies a Champion for that Action Statement to initiate activities, identify those responsible for carrying out action steps, identify and secure resources that will be required, and develop a timeline. The champion is not responsible for completing the action, but serves to facilitate and guide the Action Team.

To initiate Action Statements in the community, the Champion should gather community volunteers, groups and organizations to develop Action Plans and identify the specific steps required to accomplish the Action Statement. Volunteers (e.g., individuals, businesses, property owners, etc.), community groups (e.g., chamber of commerce, non-profits, etc.) and organizations (e.g., scouts, community service districts, churches, schools, etc.) can change for each Action Plan or some groups could work on more than one related Action Plans.

Creating an Action Plan helps better prepare the community by identifying the steps to be accomplished, the resources needed, and who will be responsible for each action step. Some action steps may require guidance by a County department, but the community must take the lead in moving the action forward, scheduling meetings, or requesting information from specific County departments.

The Action Plans should be used to guide community actions and should not be “set in stone”. Each Action Plan is a general set of tasks that can be modified if necessary. If needed, the community can find alternatives and make changes as they progress.

How to Create an Action Plan

Appendix B contains the Action Plan template that can be used to create the Action Plan. You may request a Word version of the document from CommunityPlans@lus.sbcounty.gov. The community should first identify a champion for the Action Statement. The action champion can be an individual or organization that will help oversee the execution of the Action Plan and ensure steps are completed. It is important to note that the champion is not responsible for carrying out each action step, but is responsible for coordinating communications and ensuring the steps are completed.

After the champion is identified, the community or group can develop action steps. The focus should be on what action steps will occur, who will carry out each action step, when it will take place, and an approximate duration.



Again, these are guidelines, and may change, but this planning helps identify resources needed, people or organizations that must be engaged or will lead each action step, and manage expectations on how long it will take to implement each Action Statement.

After completing the action steps, resources should be identified. Resources may include governmental agencies needed to help carry out the action, community and external funding sources, and potential assistance from other communities who implemented similar programs.

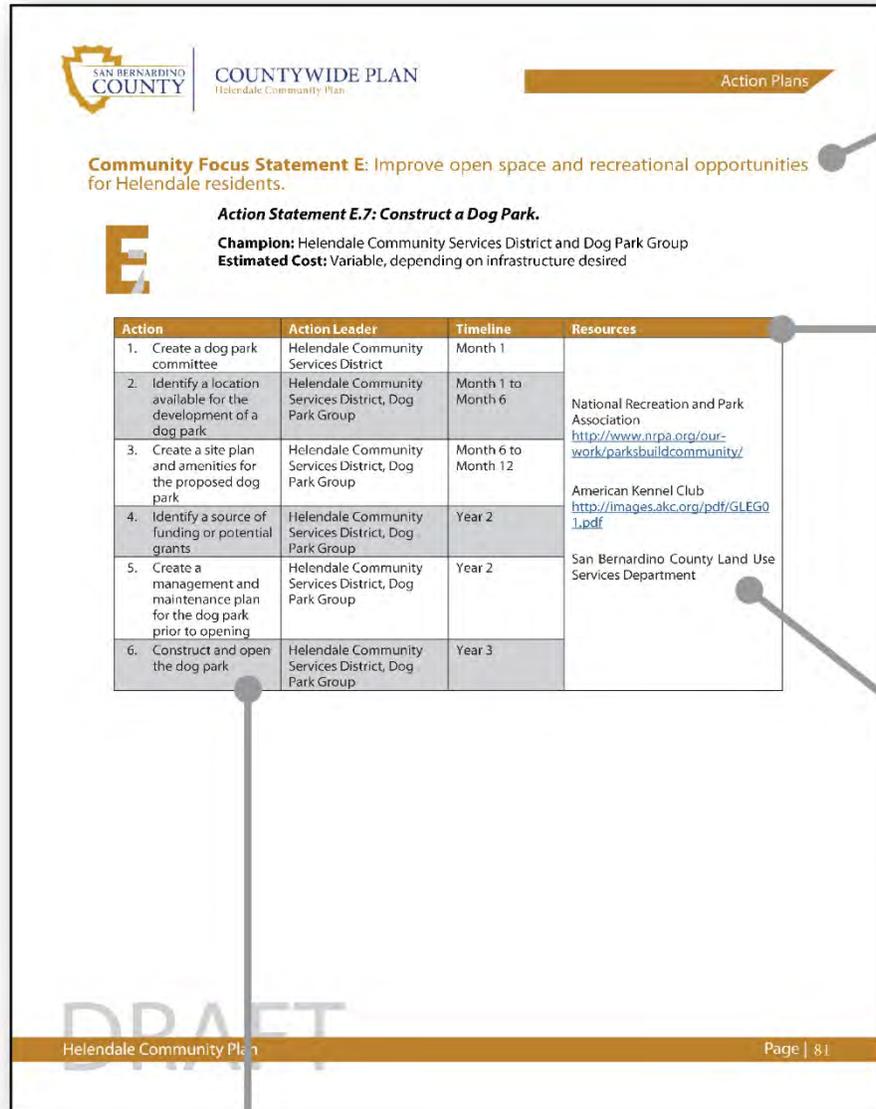
Reviewing a Detailed or Framework Plan can assist in providing examples of Action Plans and may have similar actions that can be used or modified to meet identified Foundation Plan actions. In addition, the San Bernardino County Land Use Services Planning Division is preparing a Community Development Toolkit with tools on several topics to help local groups make positive changes in their community. When complete, the Community Development Toolkit will be available at www.countywideplan.com. Other resources and contacts will be provided on the same website.

Placing your Action Plan in the Community Action Guide

Any modifications of the Community Action Guide or Action Plans can be sent to San Bernardino County Land Use Services Planning Division for future updates to your Community Action Guide. The County will provide information on specific contacts for Community Planning assistance. It will be the responsibility of the community to provide requested updates and modifications to the County.

The following page is an example of an Action Plan from the Helendale Community Action Guide.

Each Action Statement Champion and Action Team should review and refine the Action Statement and Action Steps before moving forward.



Community Focus Statement E: Improve open space and recreational opportunities for Helendale residents.

Action Statement E.7: Construct a Dog Park.
Champion: Helendale Community Services District and Dog Park Group
Estimated Cost: Variable, depending on infrastructure desired

Action	Action Leader	Timeline	Resources
1. Create a dog park committee	Helendale Community Services District	Month 1	
2. Identify a location available for the development of a dog park	Helendale Community Services District, Dog Park Group	Month 1 to Month 6	National Recreation and Park Association http://www.nrpa.org/our-work/parksbuildcommunity/
3. Create a site plan and amenities for the proposed dog park	Helendale Community Services District, Dog Park Group	Month 6 to Month 12	American Kennel Club http://images.akc.org/pdf/GLEG01.pdf
4. Identify a source of funding or potential grants	Helendale Community Services District, Dog Park Group	Year 2	
5. Create a management and maintenance plan for the dog park prior to opening	Helendale Community Services District, Dog Park Group	Year 2	San Bernardino County Land Use Services Department
6. Construct and open the dog park	Helendale Community Services District, Dog Park Group	Year 3	

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The Action Statement is a measurable component used to accomplish the overall focus statement.

The Action Plan should be created by the community prior to implementation, including the addition of people and organizations involved.

Resources including stakeholders, human resources, and capital that may be required or provide assistance to implement the action statement.

Steps to implement the Action Statement, along with potential leaders for each step and a timeline of when it should occur in the process.

Values Statement

The Values are those shared assets, principles, standards, mores, and in the judgment of the community, what is important in the lives of its residents and businesses. A community's values are an important consideration in shaping its aspirations, focus and actions.

As a community we value:

Quaint and rural atmosphere. Lytle Creek residents value living in a small community that feels safe, peaceful, and historic.

A serene natural setting. Lytle Creek residents value the stream that runs through the community as well as all aspects of the natural environment including clean air, clean water, wild animals, trees, and star-filled nighttime skies.

Strong community ties. Lytle Creek residents value caring neighbors and community spirit that contribute to the feeling of being a tightly knit community.

Aspirations Statement

The Aspirations Statement is a written narrative illustrating how the community desired look and function once the Community Focus Statements and Action Statements are accomplished. This is a long term view of 10 to 20 years. The Aspirations Statement serves as a foundation for developing Community Focus Statements and Action Statements.

In the Lytle Creek Community, we aspire to have:

Secure Resources and Safe Neighborhoods

Recognizing that water, policing, and emergency response are critical to the future of Lytle Creek, residents have made a concerted effort to secure water resources and protect their neighborhoods. In order to increase water availability and accessibility, they have raised funds, mapped and identified water resources, and facilitated construction of a water storage tank and fire hydrants. They have also worked together to increase resident safety by establishing a neighborhood watch program and a paid call fire department. In addition, they have encouraged locals to participate in San Bernardino County Fire's Community Emergency Response Team program and identified ways to improve fire truck ingress and egress for each neighborhood.

Locals Who Protect the Natural Environment and Enhance Recreation

Lytle Creek residents value their natural environment and are concerned about the impact of tourists. With this in mind, community members have developed informational tools that inform locals and tourists about proper waste disposal and property maintenance. Volunteers of all ages are regularly seen working in the National Forest. Local youth build skills by doing yard maintenance and removal of underbrush. Having had concerns about safety on local roads, residents established and implemented a plan for bike paths and other recreational facilities, which help recreationists and motorists prevent crashes.

Informed and Connected Community Members and Visitors

Information is the foundation of being well organized, doing the right thing, and having an active volunteer community. The residents of Lytle Creek keep informed through web-based services used to communicate with San Bernardino County and one another. Using these, and other information sources, volunteer opportunities are advertised. Newcomers quickly become connected and learn about best practices for mountain living by receiving a welcome booklet from the Lytle Creek Community Center.



Plan Framework

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Community Focus Statement A: Increase water availability and accessibility.

A

Action Statement A.1: Coordinate a fundraising event to construct a water storage tank at Lytle Creek Ranger Station.

Action Statement A.2: Construct standalone fire hydrants and blue reflectors at each hydrant location throughout all neighborhoods of Lytle Creek.

Action Statement A.3: Establish a map of fire-fighting water resources.

Action Statement A.4: Explore grants for water storage programs or a Lytle Creek fire hydrant study.

Action Statement A.5: Provide information about water availability for short-term needs.

Action Statement A.6: Improve fire hydrant networking.

Action Statement A.7: Provide well drilling assistance to residents in need and outreach services.

Action Statement A.8: Explore well-drilling economies of scale.

Community Focus Statement B: Manage and improve open space recreational resources.

B

Action Statement B.1: Working with the U.S. Forest Service, provide adequate bilingual signage to instruct people on the rules and regulations in recreating in Lytle Creek Canyon.

Action Statement B.2: Establish and implement standards for recreational facilities such as bicycle paths, appropriate for rural environments.

Action Statement B.3: Provide canyon recreational site maps and history, recreational, environmental, and other educational materials for canyon visitors and new residents.

Action Statement B.2: Construct bike lanes for entire length of Lytle Creek Road.

Community Focus Statement C: Retain natural beauty of community.

C

Action Statement C.1: Protect and manage future access to the community.

Action Statement C.2: Coordinate and increase work with Forest Service Volunteers.

Action Statement C.3: Provide property maintenance education programs.

Action Statement C.4: Develop a youth volunteer workforce for yard maintenance and fire clearance.

Action Statement C.5: Research the designation of Lytle Creek Road as a State Scenic Highway.

Action Statement C.6: Educate residents and businesses about dark skies and guidelines.

Community Focus Statement D: Increase resident and community safety.

D

Action Statement D.1: Establish neighborhood watch program and promote membership in the Citizens on Patrol program.

Action Statement D.2: Encourage participation in San Bernardino County Fire's Community Emergency Response Team program.

Action Statement D.3: Establish a Fire Corps program for the community in coordination with County Fire.

Action Statement D.4: Improve fire truck ingress and egress for each neighborhood.

Community Focus Statement E: Encourage community education, outreach and concierge service.

E

Action Statement E.1: Establish a web-based information concierge and how-to toolkit service that provides accurate and up-to-date information for residents covering a wide variety of topics such as public transportation, health, building and safety, wells, fire codes, group homes, etc. The site can guide users to obtain permits, participate in programs, solve related problems, or take other types of actions to improve the community.

Action Statement E.2: Establish a web-based and/or radio community forum where residents can share information.

Action Statement E.3: Promote opportunities and for Lytle Creekers on how to become involved in Canyon activities and affairs, including training and education workshops and other activities.

Action Statement E.4: Periodically update the welcome booklet distributed to new residents explaining how to live in a mountain community.



APPENDIX A

Lytle Creek Community Profile

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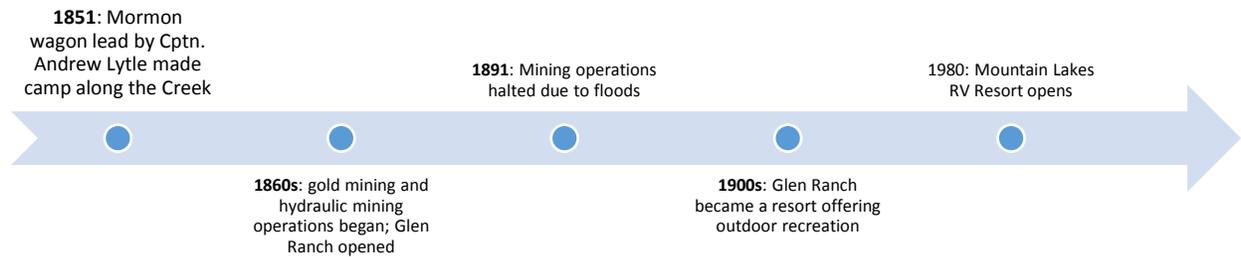
Lytle Creek, San Bernardino County

Community Profile

Overview

The community profile is a summary of the social, cultural, economic and historic dimensions of the community. It is a gathering of objective data collected through secondary sources meant to inform and help facilitate discussion during the community meetings. The profile, together with future studies and information gathered from residents during the community meetings, will highlight essential facets and “tell the story” of the Lytle Creek community.

History



In 1851, a Mormon wagon led by Captain Andrew Lytle arrived in the valley and made camp along the creek. Though the Mormon groups did not remain in the area, the name Lytle Creek stuck. Lytle Creek experienced a gold rush during the 1860’s, and was home to several hydraulic mining operations. However, hydraulic mining filled the stream waters with silt and caused pollution downstream. This form of mining was eventually outlawed by the State of California, but individual miners worked around Lytle Creek hillsides sporadically.

Also in 1860, the Glenn family opened Glenn Ranch in Lytle Creek. Eventually, Glenn Ranch became a resort, with trout fishing, horseback riding, hiking and swimming attractions. Adjacent to Glenn Ranch, Mountain Lakes RV Resort was developed around two lakes with 400 spaces for RVs and camping and today is the largest business and employer. Property around the ranch was subdivided and single family homes were developed after WWII.

Source(s): Wikipedia; <http://www.sbcity.org/civicax/filebank/blobdload.aspx?blobid=6166>, <http://www.dailybulletin.com/social-affairs/20141229/lytle-creek-boasts-a-turbulent-history-right-out-of-the-old-west>, <http://www.pe.com/articles/creek-654556-lytle-gold.html>. Lytle creek community center.

Location & Geography

Lytle Creek is located in the southwestern portion of San Bernardino County at the northwest end of the San Bernardino National Forest and north of the cities of Fontana and Rialto. Geographically, it is a mountainous area that is bisected by the North Fork Lytle Creek and Middle Fork Little Creek, which both meet to form Lytle Creek. Lytle Creek is north of Rancho Cucamonga and east of Mt. Baldy

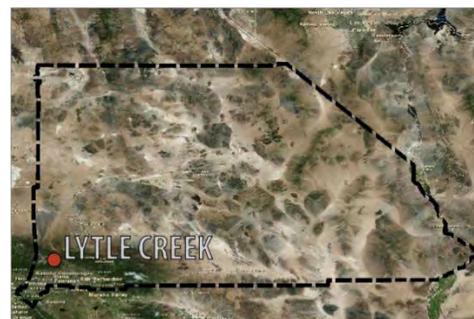


Figure 1: Area Map

Source: ESRI



Key Census Data

Category	Lytle Creek		San Bernardino County		California		United States	
	Number	% of Total	Number	% of Total	Number	% of Total	Number	% of Total
Population								
Total Population	699		2,078,586		38,066,920		314,107,084	
2020 Population Forecast	724 (+3.6%)		2,227,066 (+7.1%)		40,619,346 (+6.7%)		334,503,000 (+6.5%)	
Total Households	330		607,604		12,617,280		116,211,092	
Average Household Size	2.12		3.34		2.95		2.63	
Median Age	53.2		32.2		35.6		37.4	
Education								
High School Diploma	N/A	N/A	330,613	26.3%	5,153,257	20.7%	58,440,600	27.95%
Education Past High School	N/A	N/A	417,953	33.3%	7,400,714	29.8%	60,821,634	29.1%
Bachelor Degree or Higher	N/A	N/A	336,315	26.8%	7,708,909	31.0%	61,206,147	29.3%
Housing								
Total Dwelling Units	444	n/a	703,737	n/a	13,781,929	n/a	132,741,033	n/a
Homeowner Occupied Units	242	54.5%	370,032	52.58%	6,908,925	50.1%	74,787,460	56.3%
Renter Occupied Units	88	19.8%	237,572	33.76%	5,708,355	41.4%	41,423,632	32.2%
Vacancy*	114	25.7%	96,133	13.7%	1,164,649	8.5%	16,529,941	12.5%
Median Year Structure Built	1956	n/a	1976	n/a	1974	n/a	1976	n/a
Income								
Median Household Income	\$55,976	n/a	\$54,100	n/a	\$61,489	n/a	\$53,482	n/a
Persons Below Poverty Level	N/A	N/A	199,451	12.7%	3,354,518	11.2%	26,235,361	10.6%
Employed	N/A	N/A	812,707	86.1%	16,890,442	89.0%	143,435,233	90.2%
Unemployed	N/A	N/A	131,293	13.9%	2,084,564	12.3%	14,504,781	9.2%
Note: N/A indicates that the data is not available; n/a indicates that the category is not applicable								
*This figure may include seasonal households								

Table 1: Key Census Data

Sources: 2014 American Community Survey 5-Year Estimates and ESRI

Community Structure (Physical Characteristics)

Housing: The Lytle Creek community consists primarily of resource conservation area with residential uses filling the rest of the community. The residential uses are single-family dwellings on relatively large lots. The dwelling units are typically one-story homes set away from the street.

Commercial: There is a large campground in the center of the community and other RV parks which contain the majority of the commercial use in the community.

Transportation: The major roadway in the community is Lytle Creek Road which is a 2 lane paved road without pedestrian or bicycle facilities. Local roads do not have pedestrian or bicycle facilities. County maintained roads include Lytle Creek Road and some side streets. The remaining streets are privately owned.

Sources: Google Earth, County of San Bernardino Zoning Map, Fehr & Peers, San Bernardino Countywide Plan Transportation Existing Conditions Report, January 2016. County Maintained Road System (CMRS).

Community Amenities

Hospitals: The closest hospital is the Community Hospital of San Bernardino (approximately 16 miles away). There is also a Dignity Health Urgent Care in Fontana, CA (approximately 11.6 miles away). There are various other medical services and centers located below the mountainous areas via Lytle Creek Road.

Schools: There are no schools located within the Lytle Creek Community Plan area. Lytle Creek is part of the Rialto School District with bus service for K-12 students. It is also part of the San Bernardino Valley Community College District.

Fire Protection: Lytle Creek is served by the San Bernardino County Fire Station #2 located at 1511 Devore Road. Response times from this station to Lytle Creek are approximately 17 minutes. During Red Flag Days, Lytle Creek is serviced by fire fighters stationed at the Lytle Creek Fire Station (County Station #20). As of 1988, volunteer fire personnel have become paid call firefighters for San Bernardino County Fire Department. A Lytle Creek Fire Protection Community meets regularly with County Fire

Police Protection: The plan area is served by the Fontana Branch of the San Bernardino County Sheriff's Department. The station is located approximately 15.2 miles from Lytle Creek (approximately 28 minutes).

Source: Google Maps, CAL FIRE and Sherriff Department, Wikipedia. Lytle Creek Community Center.

Community Development Organizations

Lytle Creek is home to a number of community development organizations that provide services and volunteer opportunities to the residents. Examples of these groups include:

- Lytle Creek Community Center (LCCC)
- Lytle Creek Community Center
- Lytle Creek Homeowners Association
- Lytle Creek Foursquare Church
- Lytle Creek Community Church

- Lytle Creek Forest Volunteer Association
- Lytle Creek Community Emergency Response Team (CERT)

Source: <http://www.guidestar.org/SearchResults.aspx>. Lytle Creek Community Center

Code Enforcement

Common issues that are noted within the community include:

Residential Issues: Junk and trash, excessive outside storage, inoperative vehicles, group homes and construction without permit.

Commercial Issues: Excessive signs and banners, outside displays of products, original land use has changed without approvals, Land Use and Zoning.

Commercial Concerns: Lack of commercial areas and limited public parking.

Source: San Bernardino County Code Enforcement

Retail Services

The 2016 ESRI Community Analyst Report showed that Lytle Creek has approximately 23 businesses in ten business categories. The majority of businesses are oriented toward services (30%) and finance, insurance and real estate (17%).

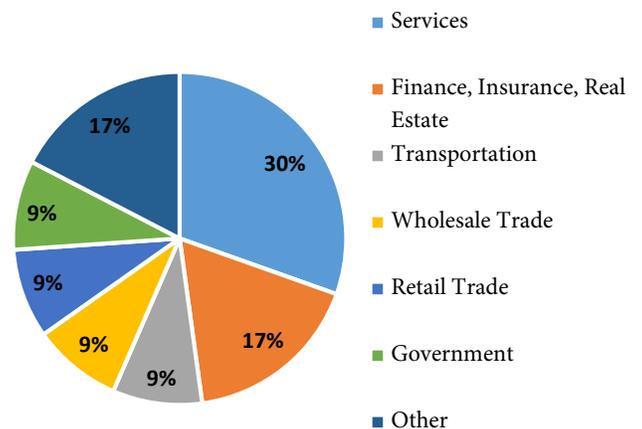


Figure 3: Retail Services
Source: ESRI



Community Events

Many of the community events advertised for the Lytle Creek area are located within the Mountain Lakes Resort area. These events are private to members and their guests. The events below are examples of the types of events put together by Mountain Lakes Resort.

- Mad Scientist Fun!
- Saint Patrick's Celebration
- Mardi Gras Celebration
- Easter Celebration
- Lil' Bit of Country, Lil' Bit of Rock and Roll

The Lytle Creek Community Center also provides the following events:

- Monthly Potlucks
- Community Meetings
- Wednesday Morning Coffee Klatch
- Craft Faire
- Fathers' Day Weekend Family Fun Day
- Bunco Groups
- Lady's Luncheon
- Bi Weekly Chairobics
- Biannual Bake, Book and Craft Faire
- Giant Flea Market
- And many others

Source: www.mountainlakesca.com

Public Health

Chronic Disease: Due to the size of the Lytle Creek community, there is insufficient data available to determine the rate of chronic disease hospitalization and rate of emergency room visits. The leading cause of death in 2012 was heart disease and cancer.

Source(s): *Healthy San Bernardino County*

Air Quality: Table 6 below shows the air quality near Lytle Creek, measured at the Upland monitoring site, in terms of the number of days that area exceeded the federal standards for pollutants (exceedance days). The table shows that the monitoring site near Lytle Creek had fewer exceedance days for each pollutant than that of the overall Mojave and South Coast Air Basins, in which Lytle Creek is located.

Air pollution is one of the contributing factors linked to the development of chronic diseases such as stroke, heart disease, lung cancer, and respiratory diseases. By reducing levels of ambient pollution (outdoor air pollution), communities can lessen the impact that it has on resident’s health.

Source(s): California Air Resources Board

	Upland Monitoring Site			South Coast Air Basin			Mojave Air Basin		
	2012	2013	2014	2012	2013	2014	2012	2013	2014
Ozone Federal 8-hour standard	45	27	42	111	88	92	81	66	86
Course Particulate Matter (PM ₁₀) Federal 24-hour standard	0	*	1.0	0	2	1	1	1	1
Fine Particulate Matter (PM _{2.5}) Federal 24-hour standard	*	*	*	17	13	15	2	6	2

Table 3: Air Quality Exceedance Days

Source: California Air Resources Board

* Indicates insufficient data

Modified Food Index: The Modified Food Index maps the availability of healthy food in a census tract. The lower the score, the less available healthy options are in the area.

The entire community area of Lytle Creek ranks within the lowest categories for food access, meaning that there are access to 5 or less healthy food outlets within that area. Lower scores indicate that these areas contain many convenience stores and fast food restaurants compared to the number of healthy food markets.

Source(s): Modified Retail Food Environment Index Score Map

Community Engagement Summary

As a part of the Community Plans Continuum process, community members from Lytle Creek were invited to participate in two community workshops. The first workshop, titled “What We Value”, took place on September 12th, 2016 from 6:00 – 8:30pm at the Lytle Creek Community Center. This workshop was attended by 30 community members. Workshop participants performed a SWOT analysis to identify strengths, weaknesses, opportunities, and threats within the community. Following that exercise, participants used that information to share what they valued about the community (Values) and what they want to see the community become in the future (Aspirations). Lastly, workshop participants worked on forming the draft focus and action statements that form the backbone of the community plan.

The second workshop, titled “Our Roadmap to Making it Happen”, took place on November 7th, 2016 from 6:00 – 8:30pm at the Lytle Creek Community Center. This workshop was attended by 18 community members. The purpose of this workshop was to continue to develop the draft focus and action statements created in workshop #1. The project team provided word for word summaries of the SWOT and Values and Aspirations exercises to use during the goal

setting process. The workshop was primarily used to help prioritize the focus statements developed in the previous workshop while also identifying possible champions for each effort.

Information was also made available on project websites made specifically for each community. This information included:

- Background materials on the project
- Materials developed for each workshop
- Summaries of the information collected from past workshops
- Surveys developed to follow the process of each meeting and allow for further input

Community Identified Issues

SWOT Analysis

This section contains the results of the SWOT analysis conducted during the first workshop. A SWOT exercise stands for strengths, weaknesses, opportunities, and threats and is used to help gain insight into the community through local knowledge. In the first part, participants identify their communities' biggest strengths, such as community assets like a library or community center, along with their biggest weaknesses, which could be a lack of open space or high rates of internal crime. Next, workshop participants looked at opportunities that the community could take advantage of as part of the community plans process. This builds off of what was identified in the strengths and weaknesses portion. Lastly, participants identify external threats to the community. These are generally concerns that are outside of the control of community members, such as natural disasters or changes in economic conditions. This information was then compiled and used throughout the rest of the community plans process to inform the values and aspirations exercises conducted at workshop #1, as well as the focus and actions statements.

Strengths

- Clean water and air
- Mindfulness of self-sufficiency of most residents
- Political diversity
- Kindness and support of the people in the community
- Good neighbors
- Community is well- and self-organized
- Neighbors who care about [sic]
- Strong volunteers
- Strong and willing volunteers
- Affordability of housing
- Privacy (relatively)
- Human capital
- Active community (volunteers)
- Environmental natural preservation site
- Open space
- Water
- Freedom
- No Mello-Roos
- Primary water comes out of the ground so conservation not necessary
- Rural/open space
- Outdoor recreation – hiking, shooting, off-road
- Natural beauty, enjoyed by residents and public land users
- Rural but near to “urban” necessities
- Own my own water/water well
- Not in a city
- History/heritage
- Neighborly
- Caring/selfless people
- Community Center
- Country far, city close

Strengths (continued)

- Volunteerism
- Neighbors – most willing to help each other
- Close knit, many volunteers
- “Canyon” newsletter
- Quiet lifestyle
- Close knit community
- Close net (“knit”) community
- Canyon paper – informative
- The Beauty
- Water
- Recreation
- Water quality
- Air temp and natural resources
- Independence
- Remote
- Water
- Beauty
- Tight knit community
- Water
- Remote
- Scenery
- Water
- Very remote
- Forest Service? [sic]

Weaknesses

- Few local jobs
- Fire department needs staff in community donated fire station
- Lack of policing
- Not enough police coverage
- Delay in fire and police response time
- Law enforcement deficiency in the community
- Police coverage
- Small population
- No pull or sway in county issues
- Population skews very old
- No water system
- Roads too narrow

- Too many loudmouths who do nothing to help those who work for the good of the community
- People keeping lots/road clear of ground brush, overgrowth
- Not enough people contributing to community needs
- Lack of help for people who need work done at their home
- No hydrants
- Code enforcement not evident
- County overreach
- I have seen cyclist getting run over due to narrow lines (“lanes”). We need bike lanes for them.
- Close proximity to Southern California urban centers within 2 hour radius 17 million people
- Lytle Creek has developed over the years such a bad reputation due to careless people
- Need bike lanes on both sides of road
- Planners coming from San Bernardino Corporation to tell us our vision
- Quick tempers
- Declining sources of water
- Transitional residents, trailer parks
- Who decided to spend \$2 million for a bridge and drainage?
- “Mother Nature” – too little water, fire danger, too much (rain) mudslides, etc.
- Unmanned fire station
- Police Protection (lack of)
- Too few people (power)
- Need more concerned people
- Outside visitors trash the canyon
- We need snow this winter
- Love each other
- Slow response of law enforcement
- Overcrowded on weekends in summer
- Water table dropping
- Weekend traffic

Weaknesses(continued)

- Independence, lack of communication
- Community center
- Bicycles – dangerous on main road
- Convicts and homeless/tent cities
- Drugs
- Too far for first responders (manned fire station)
- Poor roads & streets
- Effects from flatlanders
- No manned fire station (Station 20)
- Outsiders
- No fire protection (from fire station)
- No bicycle lanes
- Visitors along the creek
- Code enforcement not uniform, not consistent

Opportunities

- Bike lanes
- Hiking trails
- Bike lanes
- Replant after fire – memorial forest
- Easy wildlife viewing (from a distance)
- Educational opportunities for youth
- Lots of residents who have skills, willingness and wherewithal to help transform Lytle Creek Canyon (Human Capital)
- Recreational area
- Recreational opp. for children of community
- We should get funded from Lytle Creek Water
- The environmental laws currently violated, if complied with, can create econ \$ and clean up employment [sic]
- Opportunities – leave us alone
- Land exchange USFS – Private Land (Happy Jack)
- Water
- “Forest”
- Close to cities
- Keep community rural

- Consensus
- Develop some more commercial opportunity (vacant businesses) without threat to existing store, campgrounds
- No full-time fire fighters or law enforcement
- Full-time fire fighters must be medics, so we can’t get firefighters – why no exemption?
- Fire clean up – not enforced
- Recreational opportunities events
- More businesses
- No street lights, quiet nights, wildlife, unique living
- Wider & heavy duty bridge into Happy Jack & other communities
- No massive buildout
- On call transportation

Threats

- Overabundance of county resident visitors left to FS to manage – eternal threats [sic]
- Drought
- No fire hydrant
- Fire
- Drought/water availability
- Drought – no fire station personnel
- Bad mail service lately
- Mail gets stolen
- Slum landlords buying up too many properties
- Fire
- Natural disasters
- Lack of USFS staff in canyon
- County Government
- Lytle Creek water removed from area
- EPA violations
- Natural disasters
- Overwhelming use by visitors
- Fire, earthquake, flood
- Community shrinking “dying off”
- Lots of drugs
- Misuse by visitors – damage to infrastructure, deliberate or accidental



Threats (continued)

- Valley population – crime
- No say about influx of outsiders
- Fontana Day run shuts down road for 4 hours
- Overuse and effects of day users
- Bicycle riders, over 30 at a time
- Illegal dumping, trash from “visitors”
- Bad land use policy – hard to get any kind of permits for construction – near creek
- Fire, water levels
- Gas & petroleum lines on San Andreas fault exploding in a quake & setting uncontrollable fires
- Parolees? How many? Worry about group homes
- Tent City and call of the canyon (homeless)
- Homeless, drugs, water, bicycles
- “Tent City”
- Sell our water to outside agents
- Group-homes sponsored by the church
- Not everyone is on County emergency notification system
- Need more trash collection for visitors on weekends, more cans, more workers



APPENDIX B

Action Plan Template

DRAFT



Community Focus Statement: _____

Action Statement: _____

Champion: _____

Estimated Cost: _____

Action	Action Leader	Timeline	Resources
1.			
2.			
3.			
4.			
5.			